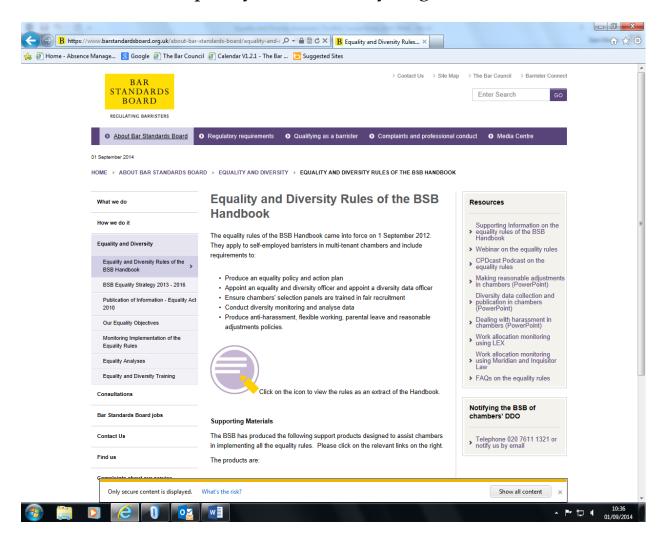
# BSB Handbook: Equality and Diversity Regulations



## D1.2 Equality and Diversity

**rC110** You must take reasonable steps to ensure that in relation to your *chambers or BSB authorised body*:

- 1. There is in force a written statement of policy on equality and diversity; and
- 2. There is in force a written plan implementing that policy;
- 3. The following requirements are complied with:

## **Equality and Diversity Officer**

a. chambers or BSB authorised body has at least one Equality and Diversity Officer;

## **Training**

c. except in unforeseen and exceptional circumstances, the person with lead responsibility for any selection panel and every member of all selection panels must have received recent and appropriate training in fair recruitment and selection processes.

#### Fair and objective criteria

d. recruitment and selection processes use objective and fair criteria;

#### **Equality monitoring**

- e. your chambers or BSB authorised body:
  - i. conducts a *regular review* of its policy on equality and diversity and of its implementation in order to ensure that it complies with the requirements of this Rule C110; and
  - ii. takes any appropriate remedial action identified in the light of that review;
- f. subject to Rule C110.3.h *chambers* or *BSB* authorised body regularly reviews:
  - i. the number and percentages of its workforce from different groups; and
  - ii. applications to become a member of its workforce; and
  - iii. in the case of chambers, the allocation of unassigned work,
- g. the reviews referred to in Rule C110.3.f above include:
  - i. collecting and analysing data broken down by race, disability and gender;
  - ii. investigating the reasons for any disparities in that data; and
  - iii. taking appropriate remedial action;

h. the requirement to collect the information referred to in Rule C110.3.g does not apply to the extent that the people referred to in Rule C110.3.f.i and Rule C110.3.f.ii refuse to disclose it.

#### Fair access to work

i. if you are a *self-employed barrister*, the affairs of your *chambers* are conducted in a manner which is fair and equitable for all members of *chambers*, *pupils* and/or *employees* (as appropriate).

This includes, but is not limited to, the fair distribution of work opportunities among *pupils* and members of *chambers*;

#### Harassment

j. chambers or BSB authorised body has a written anti-harassment policy which, as a minimum:

i. states that *harassment* will not be tolerated or condoned and that *managers*, *employees*, members of *chambers*, *pupils* and others temporarily in your *chambers* or *BSB authorised body* such as mini-pupils have a right to complain if it occurs;

ii. sets out how the policy will be communicated;

iii. sets out the procedure for dealing with complaints of harassment;

#### Parental leave

k. *chambers* has a *parental leave* policy which, in the case of a *chambers*, must cover as a minimum:

i. the right of a member of *chambers* to return to *chambers* after a specified period (which must be at least one year) of parental or adoption leave;

ii. the extent to which a member of *chambers* is or is not required to contribute to *chambers*' rent and expenses during *parental leave*;

iii. the method of calculation of any waiver, reduction or reimbursement of *chambers'* rent and expenses during *parental leave*;

iv. where any element of rent is paid on a flat rate basis, the *chambers* policy must as a minimum provide that *chambers* will offer members taking a period of *parental leave*, or leave following adoption, a minimum of 6 months free of *chambers*' rent;

v. the procedure for dealing with grievances under the policy;

vi. chambers' commitment to regularly review the effectiveness of the policy;

## Flexible working

l. chambers or BSB authorised body has a flexible working policy which covers the right of a member of chambers, manager or employee (as the case may be) to take a career break, to work part-time, to work flexible hours, or to work from home, so as to enable him to manage their family responsibilities or disability without giving up work;

#### Reasonable adjustments policy

m. *chambers* or *BSB authorised body* has a reasonable adjustments policy aimed at supporting disabled *clients*, its *workforce* and others including temporary visitors;

#### Appointment of Diversity Data Officer

n. chambers or BSB authorised body has a Diversity Data Officer;

o. *chambers* or *BSB authorised body* must provide the name and contact details of the Diversity Data Officer to the *Bar Standards Board* and must notify the *Bar Standards Board* of any change to the identity of the Diversity Data Officer, as soon as reasonably practicable;

## Responsibilities of Diversity Data Officer

p. The Diversity Data Officer shall comply with the requirements in relation to the collection, processing and publication of *diversity data* set out in the paragraphs rC110.3.q to t below;

## Collection and publication of diversity data

- q. The Diversity Data Officer shall invite members of the *workforce* to provide *diversity data* in respect of themselves to the Diversity Data Officer using the model questionnaire in Section 7 of the BSB's Supporting Information on the BSB Handbook Equality Rules (www.barstandardsboard.org.uk/media/1549918/bsb\_equality\_rules\_supporting\_information\_2014.pdf);
- r. The Diversity Data Officer shall ensure that such data is anonymised and that an accurate and updated summary of it is published on *chambers'* or *BSB authorised body's* website every three years. If *chambers or the BSB authorised body* does not have a website, the Diversity Data Officer shall make such data available to the public on request;
- s. The published summary of anonymised data shall:
  - i. exclude *diversity data* relating to the characteristics of sexual orientation and religion or belief, unless there is consent from each of the members of the *workforce*; and
  - ii. exclude diversity data in relation to any characteristic where there is a real risk that individuals could be identified, unless all affected individuals consent; and iii. subject to the foregoing, include anonymised data in relation to each characteristic, categorised by reference to the job title and seniority of the *workforce*.
- t. The Diversity Data Officer shall:
  - i. ensure that *chambers* or *BSB authorised body* has in place a written policy statement on the collection, publication, retention and destruction of *diversity data* which shall include an explanation that the provision of *diversity data* is voluntary; ii. notify the *workforce* of the contents of the written policy statement; and iii. ask for explicit consent from the *workforce* to the provision and processing of their *diversity data* in accordance with the written policy statement and these rules, in advance of collecting their *diversity data*.

**rC111** For the purposes of Rule C110 above, the steps which it is reasonable for you to take will depend on all the circumstances, which include, but are not limited to:

- 1. the arrangements in place in your *chambers or BSB authorised body* for the management of *chambers* or *the BSB authorised body*; and
- 2. any role which you play in those arrangements.

**rC112** For the purposes Rule C110 above "allocation of unassigned work" includes, but is not limited to work allocated to:

- 1. pupils;
- 2. barristers of fewer than four years' standing; and
- 3. barristers returning from parental leave;

#### Guidance to Rule C110 and Rule C111

**gC140** Rule C110 places a personal obligation on all *self-employed barristers*, however they practise, and on the *managers* of BSB authorised bodies, as well as on the entity itself, to take reasonable steps to ensure that they have appropriate policies which are enforced.

**gC141** In relation to Rule C110, if you are a Head of *chambers* or a *HOLP* it is likely to be reasonable for you to ensure that you have the policies required by Rule C110, that an *Equality and Diversity Officer* is appointed to monitor compliance, and that any breaches are appropriately punished. If you are a member of a *chambers* you are expected to use the means available to you under your constitution to take reasonable steps to ensure there are policies and that they are enforced. If you are a *manager* of a *BSB authorised body*, you are expected to take reasonable steps to ensure that there are policies and that they are enforced.

**gC142** For the purpose of Rule C110 training means any course of study covering all the following areas:

- a) Fair and effective selection & avoiding unconscious bias
- b) Attraction and advertising
- c) Application processes
- d) Shortlisting skills
- e) Interviewing skills
- f) Assessment and making a selection decision
- g) Monitoring and evaluation

gC143 Training may be undertaken in any of the following ways:

- a) Classroom sessions
- b) Online sessions
- c) Private study of relevant materials such as the Bar Council's Fair Recruitment Guide
- d) Completion of CPD covering fair recruitment and selection processes

**gC144** The purpose of Rule C110.3.d is to ensure that *applicants* with relevant characteristics are not refused *employment* because of such characteristics. In order to ensure compliance with this rule, therefore, it is anticipated that the *Equality and Diversity Officer* will compile and retain data about the relevant characteristics of all *applicants* for the purposes of reviewing the data in order to see whether there are any apparent disparities in recruitment.

**gC145** For the purpose of Rule C110 "regular review", means as often as is necessary in order to ensure effective monitoring and review takes place. In respect of data on pupils it is likely to be considered reasonable that "regularly" should mean annually. In respect of managers of a *BSB authorised body* or tenants, it is likely to be considered reasonable that "regularly" should mean every three years unless the numbers change to such a degree as to make more frequent monitoring appropriate.

**gC146** For the purposes of Rule C110, "remedial action" means any action aimed at removing or reducing the disadvantage experienced by particular relevant groups.

Remedial action cannot, however, include positive discrimination in favour of members of relevant groups.

**gC147** Rule C110.3.f.iii places an obligation on *practices* to take reasonable steps to ensure the work opportunities are shared fairly among its *workforce*. In the case of *chambers*, this obligation includes work which has not been allocated by the solicitor to a named *barrister*. It includes fairness in presenting to solicitors names for consideration and fairness in opportunities to attract future named work (for example, fairness in arrangements for marketing). These obligations apply even if individual members of *chambers* incorporate their practices, or use a "ProcureCo" to obtain or distribute work, as long as their relationship between each other remains one of independent service providers competing for the same work while sharing clerking arrangements and costs.

**gC148** Rule C110.3.k.iv sets out the minimum requirements which must be included in a parental and adoption leave policy if any element of rent is paid on a flat rate. If rent is paid on any other basis, then the policy should be drafted so as not to put any *self-employed* barrister in a worse position than he would have been in if any element of the rent were paid on a flat rate.

**gC149** For the purposes of Rule C110 above investigation means, considering the reasons for disparities in data such as:

- 1. Under or overrepresentation of particular groups e.g. men, women, different ethnic groups or disabled people
- 2. Absence of particular groups e.g. men, women, different ethnic groups or disabled people
- 3. Success rates of particular groups
- 4. In the case of *chambers*, over or under allocation of unassigned work to particular groups

gC150 These rules are supplemented by the BSB's Supporting Information on the BSB Handbook Equality Rules ("the Supporting Information"): <a href="https://www.barstandardsboard.org.uk/media/1549918/bsb">https://www.barstandardsboard.org.uk/media/1549918/bsb</a> equality rules supporting information 2014.pdf

These describe the legal and regulatory requirements relating to equality and diversity and provide guidance on how they should be applied in *chambers*. If you are a *self-employed barrister*, you should seek to comply with the *Supporting Information* as well as with the rules as set out above.

**gC151** *The Supporting Information* is also relevant to all *pupil supervisors* and *authorised training organisations*.

These will be expected to show how they comply with the *Supporting Information* as a condition of authorisation.

**gC152** Although *the Supporting Information* does not apply directly to *BSB authorised persons* working as *employed barristers* (non-authorised bodies) or *employed barristers* (*authorised non-BSB body*), they provide helpful guidance which you are encouraged to take into account in your practice.

The "BSB Handbook: Supporting Information" with more detail on parental leave provisions can be found at:

https://www.barstandardsboard.org.uk/media/1596730/bsb equality rules handbook june 2014.pdf

## Equality and Diversity at the Bar Council

The Bar Council aims to widen access to the Bar, create a diverse and inclusive profession and to promote good practice in the management of chambers and the delivery of legal services.

Bar Council's Equality, Diversity and Social Mobility Committee is responsible for developing and taking forward the Bar Council's equality and diversity policy. The Head of Equality and Diversity and the Equality & Diversity Policy Analyst support the work of the Committee, provide equality and diversity advice and guidance to members of the profession, those seeking to enter the profession and staff of chambers. The Bar Council also offers a programme of diversity events and training.

The Bar Standards Board has its own Equality and Diversity Committee responsible for ensuring the BSB's functions have given due regard to promoting equality and diversity and championing equality and diversity issues with the Board, its committees and within the BSB generally. The BSB's Equality and Diversity Policy Officer supports the work of this Committee.

## **Equality and Diversity Helpline (T: 0207 611 1310)**

Please contact the Head of Equality and Diversity at the Bar Council, Sam Mercer, for the following:

- <u>confidential</u> advice to members of the profession, staff and members of chambers, employed barristers, pupils and Bar students about equality and diversity, disability, maternity leave or harassment queries or concerns;
- implementing the BSB's Equality Code, including the maternity and parental leave guidelines in chambers;
- making reasonable adjustments and making chambers and services accessible to people with disabilities;
- Diversity monitoring.

#### **Panel of Disability Advisers**

Members of the Disability Panel are barristers who practise with a disability or are specialists in disability law. Members will offer practical advice to disabled students considering a career at the Bar, to practitioners who have developed a disability and wish to remain in practice and to chambers on reasonable adjustments for service users, staff and members of chambers. If you wish to make contact with a member of the panel, please contact Sam Mercer <a href="Mercer@barcouncil.org.uk">SMercer@barcouncil.org.uk</a>

## Equality and Diversity Information on the Bar Council's Website

Guides can be found at <a href="http://www.barcouncil.org.uk/practice-ethics/professional-practice-and-ethics/equality-and-diversity-guidance/">http://www.barcouncil.org.uk/practice-ethics/professional-practice-and-ethics/equality-and-diversity-guidance/</a>

## **Diversity Data**

Diversity data and research on the profession can be found on the Bar Council's website under Statistics about Barristers and on the BSB's website under Statistics on the Bar.

#### **Bar Council Training**

#### 1. Introduction to Equality and Diversity Training

The Introduction to Equality & Diversity Training (Toolkit) was developed by members of the Bar Council Equality and Diversity Committee as a practical aid to chambers to raise diversity awareness. The course is based on a series of worked case studies drawn from the experience of applying equality and diversity policies in chambers and includes a summary of the legal and regulatory duties. Courses are run regularly at the Bar Council, some of the Inns and Circuits. They are designed for barristers, chambers' Equality and Diversity Officers, practice managers and clerks. They carry 1½ CPD hours. To book one of these courses please contact Bianca Lee.

For information about events and training please contact Emma Pateman and check the Bar Council's website <a href="http://www.barcouncil.org.uk/for-the-bar/conferences,-training-and-other-events/">http://www.barcouncil.org.uk/for-the-bar/conferences,-training-and-other-events/</a>

## 2. Fair Recruitment & Selection Training

Fair Recruitment training is available to help members of chambers to meet the BSB's Handbook rules on fair recruitment rC110 (3) (c) and (d).

The Bar Council has published the "Fair Recruitment Guide" to help chambers meet these Code rules and a diversity recruitment monitoring toolkit.

See <a href="http://www.barcouncil.org.uk/for-the-bar/professional-practice-and-ethics/equality-and-diversity-guidance/fair-recruitment-guide/">http://www.barcouncil.org.uk/for-the-bar/professional-practice-and-ethics/equality-and-diversity-guidance/fair-recruitment-guide/</a>

Member Services offer a CPD accredited 'Fair Recruitment and Selection' course. The course covers the principles of fair selection, avoiding bias in selection, developing and applying selection criteria consistently through the selection process, shortlisting techniques, how to develop reliable and valid work sample tests, competency based interview techniques, evaluation and making selection decisions.

#### To book a place see:

http://www.barcouncil.org.uk/for-the-bar/member-services-training-courses/fair-recruitment-and-selection-training/.

## 3. Advanced Equality & Diversity Training

This training has been developed specifically for those with a (i) management role in chambers; and (ii) with responsibility for implementing the BSB's Equality & Diversity rules. It also supports E&D in chambers more generally.

For information about this training, please email trainingandevents@BarCouncil.org.uk

#### **Bar Council Contacts**

Bar Council Head of Policy: Equality & Sam Mercer

Diversity and CSR T: 0207 611 1320

E: <u>SMercer@barcouncil.org.uk</u>

Training & Events T: 0207 611 1324

Coordinator E: trainingandevents@BarCouncil.org.uk

BSB Policy Manager (Equality Amit Popat

and Access to Justice) T: 0207 611 1378

E: <u>APopat@BarStandardsBoard.org.uk</u>